

Financial Projections

December 8, 2015

Financial Model

- **Long Term Financial Plan**
- **5 year Budget Model**
- **Financial Graph based on Assumptions—**
 - Revenue and Expenditure Trends
- **Updated Regularly**
- **Point Where Expenses Outpace Revenue—**
 - Use Reserves or Cut Expenses

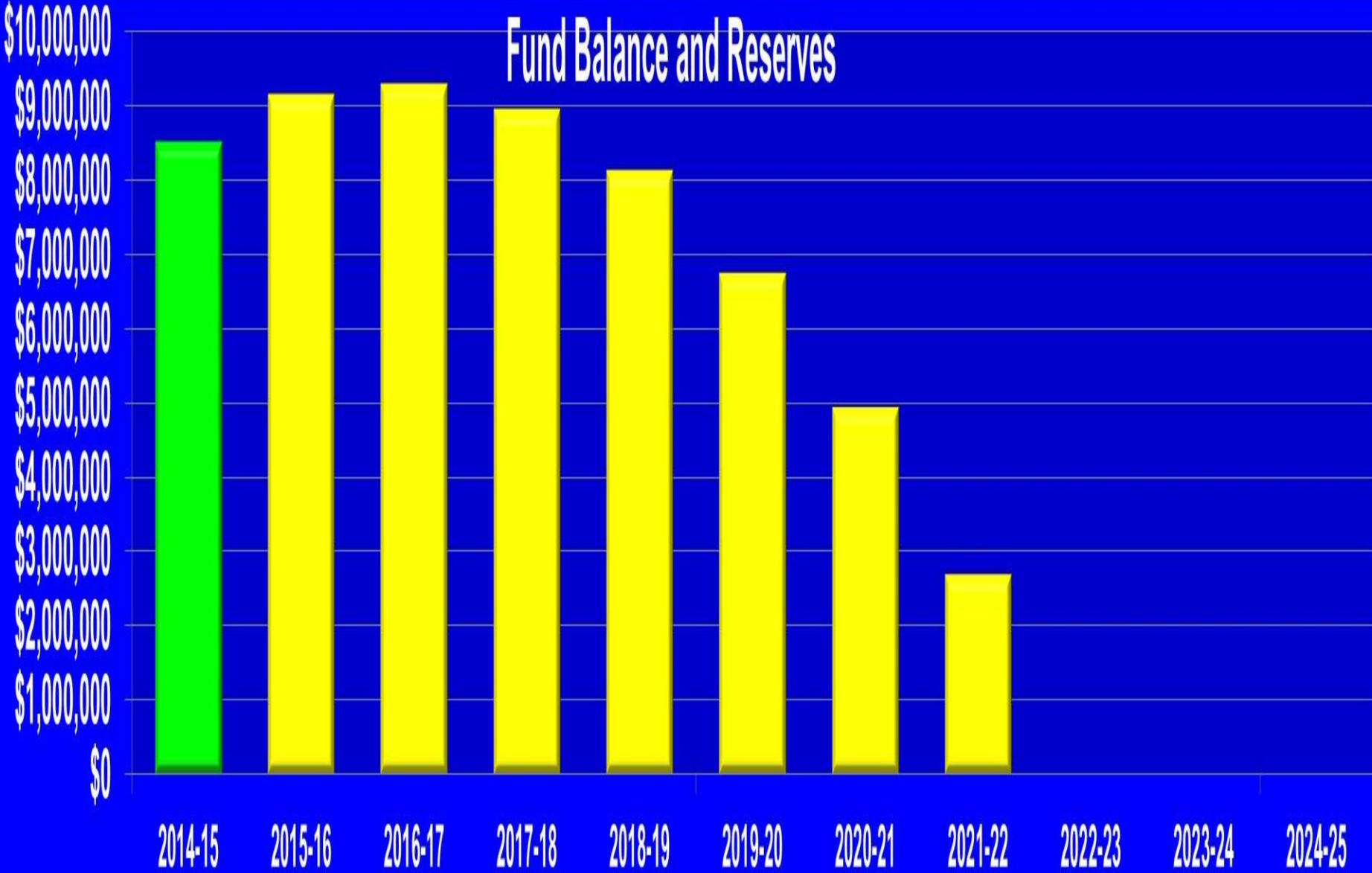
Budget Graph Baseline Projection

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Parameters (Base Case)

	2017-18	2018-19	2019-20	2020-21
Medical	9.0%	9.0%	9.0%	5.0%
Social Sec.	3.2%	3.2%	3.2%	3.2%
Salary	3.2%	3.2%	3.2%	3.2%
Insurance	5.0%	5.0%	5.0%	5.0%
TRS	7.5%	7.5%	7.5%	7.5%
ERS	7.5%	7.5%	7.5%	7.5%
Other	1.0%	1.0%	1.0%	1.0%

Financial Graph (Base Case)



Budget Graph-Best and Worst Case Scenarios

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Parameters (Best / Worst Case)

	Best Case		Worst Case
Medical	- 3%		+ 3%
Social Sec.	No change		No change
Salary	No change		No change
Insurance	- 3%		+ 3%
TRS	- 1%		+ 1%
ERS	- 1%		+ 1%
Other	- 2%		+ 2%

Financial Graph (Best/ Worst/ Base Case Scenarios)

